



## Ballot Forum Questionnaire

*300 words max for each question with an asterisk (\*)  
To ensure participation in our forum, please return completed copy by  
Wednesday, 12/06 to Alan Tsui <alant2k@yahoo.com>*

**1. Are you registered as a Democrat?**

Yes

**2. Are you a member of the Eastern Neighborhoods Democratic Club**

Yes

**3. Are you a member of the Noe Valley Democratic Club?**

No

**4. Why should the Eastern Neighborhoods Democratic Club support your candidacy?**

- a. I have been a longtime member of the club (though I live in District 2, outside of ENDC's districts). I have supported many of the club's endorsed candidates like Danny Sauter and Matt Dorsey, and many of the club's endorsed measures like Proposition D for housing. I would be honored to have the club's endorsement.

**5. Did you support the Board of Education Recall? Why/Why Not?\***

- a. Yes. As I wrote in my voter guide:

> The School Board delayed in-person learning for schools far beyond when was reasonable, being one of the last school districts to open despite the city's success in mitigating covid. The School Board's inaction, obstruction, and incompetence over opening harmed the learning outcomes and the mental health of students. The School Board mishandled the budget, destroyed staff morale, and lost in court multiple times from self-inflicted blunders. It is time for better leadership to choose the next superintendent and balance the budget. We should recall all three to send a clear message that voters will not tolerate poor leadership and mismanagement. [Mike Chen's Voter Guide: 2022-02-15 San Francisco](#)

6. **Did you support the District Attorney Recall? Why/Why Not?\***

- a. Yes. I was deeply concerned about Chesa Boudin's ability to manage the District Attorney's office and his media relations. A turnover of 50% in the DA's office over two years was deeply concerning, especially as those folks worked under progressive DA George Gascon. Boudin was tone-deaf in his messages and communications to media, to the public, and to victims. The job of an elected official is not only to recite statistics but also to make the public feel heard and validated. In my estimation, while Boudin was a visionary symbol in 2019, during office, Boudin was a poor people manager/organizer and a poor communicator as a District Attorney. I voted to recall him.

For AD 17 Candidates

7. What are your 3 core policy issues you care about which affect the eastern half of the city the most?\*
8. If elected, how do you see yourself as being able to influence these problems?\*

For AD 19 Candidates

9. **What are your 3 core policy issues you care about which affect the western half of the city the most?\***

- a. **The housing shortage.** Housing affordability affects people up and down the income stream and has a terrible effect on quality of life. It drives up costs, drives up displacement, tears apart multi-generational families, and makes everything in the city harder. There are entire neighborhoods in the west side of San Francisco, like the Outer Sunset or Outer Richmond that have barely built any housing in the past 20 years. In order to house current high schoolers and college-goers, to house people from elsewhere who want to live and contribute to our great city, we need to build more. I have supported housing in AD-19 and I am advocating for a strong Housing Element policy, including rezoning, to bring a bit of the East Side's density and vibrancy to the West Side.
- b. **Streamlining government bureaucracy.** With good intentions, San Francisco has added a lot of process to get things down in government. Each layer has made sense separately, but taken in total, we have made it very hard for the government to try new things and get things done. Currently, for example, the police spend over 40% of their time writing reports. The mayor's police policy measure will aim so that police spend less than 20% of their time on paperwork. People who want to start businesses, expand their homes for kids, or build new housing are waiting months to years for building inspections. We need to identify the bottlenecks, hire the right number of people, and streamline process so that our government can provide services efficiently and competently.
- c. **Focus on measurements and outcomes.** San Francisco government has laser-focused on process because that has been easy to control. San Francisco

is less good about tracking metrics, setting goals, and making plans to hit those goals. I work in the tech industry and I find it maddening that government doesn't always look at metrics and outcomes. I think it's weird that contractors don't spend 5-10% of their budgets on measuring/tracking, and we don't measure whether services – government or contract – are providing a good return on investment. I would like the government to think about what constitutes success and dedicate some part of funding and budgets to measuring that success and reporting back. We must be able to learn from both our successes and mistakes.

**10. If elected, how do you see yourself as being able to influence these problems?\***

- a. The true power of the DCCC is in endorsing candidates. The DCCC can use its brand to fundraise and advertise for candidates to help them get elected, swinging close elections by as much as five points. I will endorse candidates and measures that will address the housing crisis, streamline government bureaucracy, and focus on outcomes.